

11 May 2018

FY2018 ANNUAL RESULTS

(1 April 2017 to 31 March 2018)

- Fifth consecutive year of operating profit improvement in FY2018, with significant improvement of profit before taxation to 22.2 billion yen
- Free cash flow comfortably above forecast of 10 billion yen
- Final dividend reflecting recovering profit
- Forecast FY2019 operating profit growth for sixth consecutive year, along with improvement in net profit to 14 billion yen
- Good start for first year of MTP P2. Accelerating actions in second year, based on Shift to "VA + Growth"

Fifth consecutive year of operating profit improvement in FY2018, with significant improvement of profit before taxation to 22.2 billion yen

- o Group revenues of ¥ 603.9bn increased from the previous year (FY2017: ¥ 580.8bn)
- Trading profit of ¥ 37.7bn, supported by robust European markets, improving profitability in Technical Glass and further improvements in operational performance (FY2017: ¥ 33.1bn)

	Revenue		Operating Profit	
	FY2018	FY2017	FY2018	FY2017
Architectural Glass	¥ 241.7bn	¥ 237.7bn	¥ 26.2bn	¥ 27.0bn
Automotive Glass	¥ 312.7bn	¥ 296.6bn	¥ 14.3bn	¥ 12.7bn
Technical Glass	¥ 48.4bn	¥ 46.1bn	¥ 5.4bn	¥ 1.8bn

Free cash flow comfortably above forecast of 10 billion yen

 Supported by solid operational performance, disposal of non-core assets and reduction of working capital

Final dividend reflecting profit recovery

Final dividend of ¥20 per ordinary share, reflecting continuing recovery in profitability

Forecast FY2019 operating profit growth for sixth consecutive year, along with improvement in net profit to 14 billion yen

 To attain revenue growth, sixth consecutive year of operating profit growth. Net profit improvement also expected

Good start for first year of MTP P2. Accelerating actions in second year, based on Shift to "VA + Growth"

- Through three key initiatives Profit enhancement in core businesses; top-line increase from growth businesses; and new business development
 - Investment in two new lines for coated products
 - Business Innovation Center (BIC) to expedite new business development
- ESG (Environment, Society and Governance) initiatives to provide framework for sustainable growth



Excerpt from NSG Group FY2018 Annual financial results presentation, 11 May 2018

Consolidated Income Statement FY2017 FY2018 (JPY bn) Revenue 580.8 603.9 **Trading profit** 33.1 37.7 Amortization (3.2)(2.0)Operating profit 29.9 35.7 Exceptional items 2.9 (1.3)Finance expenses (net) (19.1)(14.6)Share of JVs and associates 1.1 2.4 **Profit before taxation** 14.8 22.2 (4.7) Taxation (7.5)Adjustment in respect of US tax rate change 7.3 Profit for the period 7.9 Profit attributable to owners of the parent 5.6 6.1 62.1 66.2 * Amortization arising from the acquisition of Pilkington plc only Continued improvement in profitability 11 May 2018 | FY2018 Annual Results

FY2019 Forecast



(JPY bn)	Actuals FY2018	Forecast FY2019
Revenue	603.9	630.0
Trading profit	37.7	43.0
Amortization*	(2.0)	(2.0)
Operating profit	35.7	41.0
Exceptional items	(1.3)	(7.0)
Finance expenses (net)	(14.6)	(13.0)
Share of JVs and associates	2.4	3.0
Profit before taxation	22.2	24.0
Profit for the period	7.9	16.0
Profit attributable to owners of the parent	6.1	14.0

^{*} Amortization arising from the acquisition of Pilkington plc only

Revenue Growth; forecasting sixth year of trading profit growth. Continued net profit improvement

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